

# **SPEHRARCHITECTS + REIT *Nature* Real Estate**

## *RETIM — Real Estate Technology Investment Management*

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*We help owners of existing buildings avoid CRREM misalignment and stranding risks by 2030/2040 by translating ECORE/ESG scores into an investable action program: prioritized, LCC-based with a target ROI corridor of 3-5 years, plus an MRV evidence pack for financing and audit. We start with a 2-4 week sprint on a single asset.*

### **1. Executive Summary**

SPEHRARCHITECTS + REIT Nature Real Estate operates at the intersection of architecture (DIN 276 KG 300), building technology / MEP (KG 400), energy engineering, and digital operations. The core proposition is a shift from reactive project management and post-hoc ESG reporting to a predictive, evidence-based investment system that turns existing buildings into EU-aligned net-zero assets with auditable performance and a portfolio-scalable operating model.

RETIM (Real Estate Technology Investment Management) combines three complementary layers: (1) a front-loaded decision engine (Predictive Green Value Assessment), (2) a technology conversion logic (reduce → electrify → digitally control), and (3) a Real Estate Hybrid Twin that connects acquisition, operations, CAPEX/OPEX, energy and ESG into a single audit trail — from deal screening to exit.

#### **What this ‘new quality class’ means in practice**

- Decisions move upstream: value, CO<sub>2</sub>, energy and technical risks are quantified in the pre-project/design phase, where leverage is highest.
- Complexity is engineered out: KG 400 reduction and component replacement logic lower OPEX, failure risk and operational friction.
- Evidence replaces opinions: scenarios, sensitivities and dashboards make outcomes measurable, comparable and investment-committee ready.
- Execution is scalable: PM + FM workflows are embedded in a digital twin, enabling repeatable delivery across assets and geographies.

## 2. The RETIM Thesis: From Buildings to Investable Operating Systems

RETIM treats buildings as learning systems — not static products. In volatile contexts (regulation, energy prices, changing use patterns), the winning portfolio is the one that learns faster than the environment changes. This is operationalized through a culture of evidence (science), clear accountability (ownership), rapid iteration (speed) and knowledge sharing (openness).

The result is an investable transformation logic: a method that links technical measures to financial outcomes and ESG evidence, so that decarbonization becomes a disciplined capital allocation process.

## 3. Layer 1 — Predictive Green Value Assessment (GVA)

The Green Value Assessment is the strategic entry point: a fast, AI-supported screening that surfaces ‘performance corridors’ instead of wishful targets. It quantifies energy demand and load profiles, CO<sub>2</sub> drivers, ESG/taxonomy gaps, CAPEX/OPEX scenarios and technical constraints in KG 300/400 — early enough to steer design decisions before cost and risk are locked in.

### Why it changes outcomes

- Replaces reactive steering with predictive decision-making in the concept phase.
- Reduces iterations and complexity by focusing investments on the highest value levers.
- Produces an investor-grade decision set: assumptions, sensitivities, prioritized measures and an EU-compliance roadmap (ESG, taxonomy, EPBD).
- Integrates qualitative asset value (daylight, proportions, materiality, building biology) as a measurable driver of lettable and long-term performance.

### Typical deliverables

- Prioritized measure logic for KG 300/400 with quantified impact on CO<sub>2</sub>, energy and costs.
- Scenario models (conservative / base / stress) to test energy price and CO<sub>2</sub> cost risk.
- Investment-committee narrative: risks, upside, auditability and implementation path.

## 4. Layer 2 — Green Building Technology: Reduce → Electrify → Digitally Control

The technology approach follows a strict sequence: first reduce system complexity, then electrify, then digitally control. KG 400 reduction is intentionally first: fewer aggregates, lower maintenance and fewer system losses create a more robust and investable technical operating system.

### A conversion logic built for portfolio scaling

- Whitelist / Blacklist classification: CO<sub>2</sub>-intensive or obsolete components (blacklist) are systematically replaced by efficient, controllable, future-proof components (whitelist).

- PV-coupled ‘solar path’: electrified heat concepts are coupled with on-site renewable generation to reduce price risk and CO<sub>2</sub> intensity.
- Cooling as a performance lever: peak shaving, stable efficiencies and integrated operation reduce OPEX and improve resilience.
- CO<sub>2</sub> dashboards: building CO<sub>2</sub> factors are derived bottom-up (systems → assemblies → components) and tracked in a portfolio cockpit, making every measure auditable.

### Economics that investors can defend

- Comparative models: conventional heat supply (gas/district heating) vs. electrified heat concept with PV coupling.
- Lifecycle view of CAPEX/OPEX incl. maintenance, system losses and CO<sub>2</sub> costs.
- Cashflow-based ROI calculation; optional NPV to support capital allocation.

## 5. Layer 3 — The Real Estate Hybrid Twin (Acquisition → Operations → Exit)

The Real Estate Hybrid Twin is the integration layer that prevents value leakage. It connects property management, facility management, KG 400, energy and ESG into one decision logic — enabling simulation before spending, and creating an audit trail in live operation.

### What the pilot delivers

- Portfolio cockpit for monitoring, benchmarking and steering.
- Technology TDD 2.0 for acquisition, restructuring and repositioning.
- Traceable audit trail for technical risks, bottlenecks, energy levers and ESG evidence.
- Governance, KPIs and a data model designed for scaling from MVP → pilot → portfolio roll-out.

### Why this is a ‘quality upgrade’

- Turns ESG from reporting into operations intelligence.
- Makes ‘what works’ reproducible across many assets (standardized measures + data + workflows).
- Reduces friction between disciplines by using a single shared model and language.

## 6. Predictive Intelligence & Future of Work: The Braintool Ecosystem

REIT Nature’s ‘Braintool’ is a predictive intelligence ecosystem that connects research, data and best practices to test hypotheses quickly and scale learnings across teams and partners. It translates ‘future literacy’ into operational competence: anticipating disruption before it is built, testing options early, proving impact, and accelerating decisions.

### Operating norms (inspired by high-performance ‘Geek Way’ teams)

- Science: evidence over opinion — simulations, benchmarks, dashboards.

- Ownership: clarified responsibilities across PM/FM/technology.
- Speed: short learning cycles and rapid iteration from hypothesis to implementation.
- Openness: shared learning with partners to turn pilots into portfolio capabilities.

## 7. Research & Partner Network (Example: Prof. Dr. Dr.-Ing. Dr. h. c. Jivka Ovtcharova)

The methodology is grounded in research partnerships that strengthen validation, automation and human-centered transformation governance. One key partner profile is Prof. emeritus Jivka Ovtcharova (KIT), recognized for data-driven engineering, AI-supported decision models, digital ecosystems and immersive engineering methods — highly relevant to scalable Hybrid Twin architectures.

This partner layer supports a key ambition: converting best practice into standardized, machine-readable methods that can be deployed globally and audited locally.

## 8. Capability Snapshot & Track Record (Wolfram Spehr)

Wolfram Spehr's profile combines technological general planning (DIN 276 KG 300/400), Green Building Technology and AI-enabled project organization — with investor-relevant skills in Technology Due Diligence, GA/TGA integration (VDI 3814), energy simulation (IDA ICE / EnergyPlus), commissioning and maintenance strategy, and PM/FM process + data integration (CAFM).

### Selected project experience (excerpt)

- Quality oversight tenant fit-out (approx. 15,000 m<sup>2</sup>): KG 300/400, inspections, punch lists, owner representation (for an institutional investor context).
- Redevelopment high-rise residential tower (Hamburg): feasibility, TÜV technical checks, GA integration planning (VDI 3814), commissioning/maintenance contracts.
- UNESCO-listed warehouse district (Hamburg): load cases and simulation (IDA ICE), integrated GA/TGA design, VDI 3814 concept planning.

### Research-to-practice initiative

- Since 2022: federal research project 'Hybrenergy' (Building Hybrid Digital Twin) with industry and academic partners — targeting validated resource/energy savings (≥40%) and ROI logic of 3–5 years (asset-specific).

## 9. What Clients and Investment Committees Get

### A decision system — not a slide deck

- Early risk visibility and a prioritized investment roadmap instead of late-stage firefighting.

- Auditable ESG evidence (impact reporting) tied to technical measures and operational data.
- CAPEX/OPEX steering and scenario resilience against energy price and carbon cost volatility.
- Improved lettability and user quality through 'Human Architecture' and building biology principles.
- A scalable operating model that reduces overhead by activating planning/simulation/monitoring on demand (rather than permanent resource drag).

### **Typical value levers articulated in the material**

- ROI corridor of ~3–5 years (asset-specific) through energy, maintenance and CO<sub>2</sub>-cost reduction.
- Reduced complexity in KG 400 as a driver of reliability and lower lifecycle cost.
- Portfolio cockpit + standardized measures for repeatable delivery across assets.

## **10. How to Engage (Practical Next Step)**

A typical first step is a short scoping conversation to clarify asset type, target state and data availability. You then receive a pilot route with KPIs and a staged delivery plan (MVP → pilot → scale). This makes the business case visible quickly — and demonstrates whether the Hybrid Twin and RETIM logic produce the expected ROI and risk reduction in your specific portfolio context.